MAYOR OF LONDON





		London Bo	rough of Barking	g and Dagenham - Con	nmunity Safety Par	rtnership Local	Violence Red	uction Action	n Plan			
2020/21	Name (not formal membership)	Organis	ation		Role					Key Local Strategic Documents that support violence reduce	ction	
	Councillor Margaret Mullane				CSP Chair					Annual Crime and Disorder Strategic Assessment		
	Claire Symonds	Local Authority		Chie	ef Executive (ACTING)					Community Safety Partnership Plan		
	Stephen Clayman	MPS			BCU Commander					Drugs Market Profile		
	April Bald	Local Authority		Direct	or of Children's Services							
	Matthew Cole	Local Authority		Dire	ector of Public Health							
	Andy Opie	Local Authority		Director/	Head of Community Safety							
4.051011.51.411.61	Navindar Dail	London Fire Brigade		-	mmander London Fire Brigade							
ACTION PLAN: S	Anthony Pasa	National Probation Service			ational Probation Service							
LEADERSHI	Lucy Satchell-Day	Community Rehabilitation Co	ompany		Borough lead officer							
STRUCTUR	Councillor Darren Rodwell & Councillor Peter Chand	Local Authority			Authority Leader/Mayor							
	Jonathan Woodhams	Local Authority			nber for Community Safety							
	Angie Fuller	Local Authority			Children's Youth Offending Ser	vices						
	Laurence Piemonte	Victims Support			ocal Hub Manager							
	Stephen Thompson	Safer Neighbourhood Board			Chair							
	Mark Gilbey-Cross	Clinical Commissioning Group	n		Partnership lead							
	Pip Salvador-Jones / Nathan Singleton	Community Voluntary Sector			kecutive/Partnership lead							
Ref		Similarity Voluntary Sector		Cilici E	Actions							Risk
					Actions						Document	
Theme	Action No Actions	Outcomes	Named CSP Lead	Lead organisation	Start date	End date	Supporting organisation(s)	Progress	Progress	Comment		RAG status
	Local co-ordination arrangements between the Community Safety Partnership, Safeguarding Children and Adults Boards and the Health and Wellbeing Board, to support a public health approach to reduce violence	Improved partnership working and information sharing	n Jade Hodgson	LBBD	Ongoing	Ongoing	Board Administration Leads	CLOSED		6 Monthly Update (February 2021) Quarterly meetings are held with board leads across the partnership forums to share information across the boards, review shared priorities and work in partnership to address shared priorities and shape partnership plans. 12 Monthly Update (August 2021) Update remains the same		
	CSP Meeting agendas to include Violence Performance, consideration of habitua knife carriers, community tensions and stop and search as standing items	Identify data and intelligence to inform services response to serious violence	Daniel James/ Stephen Clayman/ Mark Long	LBBD/ MPS	Ongoing	Ongoing	N/A	CLOSED		6 Monthly Update (February 2021) Meetings occur with regular information sharing between CSP leads. Violence plan is now a standing agenda item. Key intelligence sharing is also utilised during the monthly TTCG meeting between all partners. Stop and search is covered via SNB board agendas and community tensions led by the Hate Crime and Tension Monitoring subgroup. 12 Monthly Update (August 2021) Update remains the same		
GOVERNANCE	Monthly Violent Crime Partnership Tasking Meeting (or local equivalent) to include Violence Intelligence Briefing, tasking of partnership services to target offenders and hotspot locations; maintain and or review Events Tracker to identify and manage events of risk, monitor and review community tensions and community feedback.	Identify data and intelligence to inform services response to serious violence	Paul Trevers	MPS	01 August 2020	Ongoing	LBBD	CLOSED		6 Monthly Update (February 2021) TTCG takes place every 4 weeks and is chaired by the EA BCU Local Investigations lead. This meeting seeks to identify crime trends from the previous weeks and sets to put in place allocated taskings to disrupt crime across the 3 London boroughs. Hotspot locations are identified and discussed with an input from all supporting organisations. 12 Monthly Update (August 2021) Update remains the same		
	Refresh of the local exploitation strategy and action plan to set out a local profile, data, intelligence, procedures, prevention and intervention for individuals identified as; - Trafficked within the UK with the intention of being used to commit criminal acts - Coerced into the supply, transporting and dealing of drugs. - Coerced into carrying drugs, weapons and money	Improve knowledge and awareness to apply meaningful prevention services	Angie Fuller	LBBD	01 September 2020	31 March 2021	N/A			6 Monthly Update (February 2021) The local exploitation strategy has been drafted however new MET protocol is in development therefore we need to look at how theses align.		
	Continue to host and support with tri-borough events and conferences to address community safety priorities across the EAST BCU.	Improved partnership working and information sharing		LBBD	Ongoing	Ongoing	LBH & LBR	CLOSED		6 Monthly Update (February 2021) No future events planned to date 12 Monthly Update (August 2021) Update remains the same		
Ref					Actions							Risk

Theme	Action No	Actions	Outcomes	Named CSP Lead	Lead organisation	Start date	End date	Supporting organisation(s)	Progress	Comment	Document Reference(s)	RAG status
	1	Analysis to support a public health approach to violence reduction - including a Strategic Needs Assessment to understand patterns of violence and vulnerability, key local drivers and communities/localities of greatest need, as well as a gap analysis against existing evidence of effective practice to inform the local action plan. The Community Safety Strategic Assessment to include serious youth violence, knife and gun enabled crime (to be refreshed annually)	Identify data and intelligence to inform services response to serious violence	Daniel James/ Matthew Cole	LBBD	TBC	TBC	N/A		Contact for JSNA/ Bianca Hussain (Public Health) 6 Monthly Update (February 2021) Crime and Disorder Strategic Assessment agreed June 2020, next assessment to be signed off by CSP in June 2021. Andy Opie to pick up resource issues with Chris Bush to agree capacity/resource support to wider community safety issues outside YOS and exploitation.		
	2	Use ISTV and wider public health data, social media intelligence, local drugs markets and local rescue and response county lines analysis, plus any other relevant local authority data sources to inform the strategic assessment analysis. Risk Terrain Modelling software will also be available within the MPS to support local analysis from late Autumn 2020.	Identify data and intelligence to inform services response to serious violence	Daniel James/ Matthew Cole Stephen Clayman/ Mark Long	LBBD/ MPS	01 August 2020	TBC	N/A		Contact for Bianca Hussain (Public Health) 6 Monthly Update (February 2021) Andy Opie to pick up resource issues with Chris Bush to agree capacity/resource support to wider community safety issues outside YOS and exploitation. Risk Terrain Modelling software to be confirmed by MPS.		
	3	Police Activity Tracker to be maintained to record, monitor and review key police tactical interventions and activity in support of the Violent Crime Task Force and local Violence Suppression Unit	Identify data and intelligence to inform services response to serious violence	Paul Trevers	MPS	01 August 2020	Ongoing	N/A	CLOSED	Contact: DCI Seb Adjei-Addoh The Violence Suppression Unit (VSU) is a BCU based unit established to tackle & reduce violent crime. They conduct daily intel briefings and track their work they conduct on a daily basis. This includes joint operation work with the VCTF and other policing departments. The unit has a specific focus on drug trafficking (street supply) which is a driver of violent crime. 6 Monthly Update (March 2021) Op planner in place which records planned activity for the VSU and also the results 12 Monthly Update (August 2021) Daily tasking and briefing document is now embedded. Overall taskings determined through the TTCG.		
	4	Multi-Agency Panel (MAPPA, MARAC, EGYV, MASE, CEG, Missing Panel and Chanel Panel) response to those at risk of or involved in violence, including Police, Community Safety, Adult's and Children's Services, YOT, CRC, NPS. Meeting minimum of monthly with TOR and menu of options to manage risk through enforcement, prevention and diversion activities. This could be a single meeting, or separate meetings for those involved in violence and those flagged as at risk and who could benefit from preventative support. The MPS Violent Harm Index should be referenced as part of this process for the highest harm offenders.	Multi-agency working to reduce level of risk	Angie Fuller/ Stephen Clayman/ Mark Long	MPS/LBBD	01 August 2020	Ongoing	LBBD		Contact: DSU John Carroll 6 Monthly Update (February 2021) EGYV has been running virtually and on a monthly basis, met with MPS to check cohort of referrals to ensure we are tracking right individuals.MASE, CEG and Missing panels also continue to meet on a monthly basis. A review of governance has been undertaken to ensure that all panel meetings are coordinated and the governance and processes into the CSP are reflected in ToR. 12 Monthly Update (August 2021) MAPPA continue. Gangs related meetings contomue. MPS is looking into Gangs in more detail which will highliht groups of people at higher risk to supplent work against individuals.		
ANALYSIS & ENFORCEMENT		Compile a gangs problem profile for the borough, taking appropriate account of county lines. To be reviewed in-depth every three years and refreshed every 12 months	Identify data and intelligence to inform services response to serious violence	Paul Trevers	MPS	01 August 2020	Ongoing	LBBD	CLOSED	Contact - DSU Paul Trevers 6 Monthly Update (March 2021) This has been completed and shared with partners approx. 4 weeks ago. 12 Monthly Update (August 2021) Action completed		
LIVI OKOLIVILIVI	6	Local Authority enforcement through use of all enforcement assets to target locations and offenders, for example CCTV, Enforcement Officers, Security Officers, Community Safety Team, Parking Enforcement, Housing and Tenancy Conditions	Reduction in levels of serious violence and ASE offences	Andy Opie/ Jonathan Woodhams	LBBD	Ongoing	Ongoing	All Partners		6 Monthly Update (February 2021) Restructuring within Enforcement and Communty Safety has been undertaken to ensure structures can effectively deliver using all enforcement assests. Work delivered via CCTV, community safety team, security are monitored via IVOLT CSP subgroup, weekly intel meeting and local standing case conference. 12 month update (August 2021)		
	7	Development of a knife sentencing guidance to sentencing guidance council funded by proceeds of crime money. 15 May 2020 papers received.	Reduction in levels of serious violence and ASE offences	Andy Opie	LBBD	TBC	TBC	N/A		6 Monthly Update (February 2021) The knife sentencing guidance was submitted to the sentencing guidance council for their consideration. Representations are to be considered as part of a wider review into Trading Standards sentencing.		
		Enforcement through legal powers and tools available under the ASB and Policing Act 2014.	Reduction in levels of serious violence and ASE offences	Jonathan Woodhams	LBBD	Ongoing		MPS		6 Monthly Update (February 2021) Legal powers to address local ASB issues are utilitised, including Community Protection Warnings and notices, Criminial Behaviour Orders, Closure orders and grounds for possesion along with gang and inidivdual injunctions. Use of legal powers are co-ordinated through CSP meetings such as IVOLT, EGYV, standing case conference and weekly intel meeting to ensure a partnership response.		
		Review and update our locally developed drug market profile that utilises intelligence from Police, Probation, CRC, substance misuse staff and service users. The information sourced will be both evidenced and anecdotal. This profile will support agencies to identify and disrupt drug activity.	Identify data and intelligence to inform services response to serious violence	Sonia Drozd	LBBD	Ongoing	Ongoing	All Partners		6 Monthly Update (February 2021) The drugs market profiled was developed in partnership and sighted by the Community Safety Partnership board. The profile will be reviewed and an action plan developed by the Community Safety Partnership Team to outline activities to identify and target drug activity.		
		Domestic Abuse Commission report to be published in January 2021 with a full set of recommendations on how to improve attitudes and behaviours in relation to the normalisation of abuse in LBBD, particularly among young people.	Reduction in levels of offending/ repeat offending	Florence Henry	LBBD (The commission is independent but there will be an LBBD response to the final report)	01 September 2019	01 January 2020	All Partners		6 Monthly Update (February 2021) The independent commission's report is due at February 2021 Cabinet, and a launch event will follow. The commission's report is structured as 7 survivor-based outcomes, based on what survivors have told us their life has been like. The report has been coproduced with survivors. The council is working through it's response to the report, and this is currently planned at Cabinet in April 2021. https://modgov.lbbd.gov.uk/internet/documents/s143521/DA%20Commission%20-%20App%201.pdf		

Ref	users who remotely c times, in th and can be about how	s GPS Tagging Pilot, which involves a device being fitted to service have been sentenced to custody for a knife possession. The GPS tag captures and records information on an individual's whereabouts at all ne context of the specific needs and risks involved in the knife offence, e used to monitor lifestyle and prompt discussion with the service user of they are spending their time. Early indications are that it is an effective p manage specific risks. The pilot is due to end in April 2021.	Reduction in offending and repeat offending and reduction in repeat	Antony Rose/ Lucy Satchell-Day	NPS/ CRC	Ongoing	01 April 2021	MPS			6 Monthly Update (February 2021) Emailed Antony Rose and Lucy Satchell-Day	Risk
Theme	Action No	Actions	Outcomes	Named CSP Lead	Lead organisation	Start date	End date	Supporting organisation(s)		Progress		Document Reference RAG status
	reassurand	in agreed joint programme of actions to remove weapons and provide ce including Trading Standards initiatives (e.g. challenge 25, knife or substance test purchases)	Reduction in levels of serious violence and ASB offences		MPS/LBBD	01 August 2020	n/a	MPS/LBBD and other relevant partners			Contact: CI Kevin Weeden Police conduct regular operations that see weapons sweeps being utilised overtly. This provides community reassurance and takes weapons off the streets. CSP leads from LA have also been asked to put in place working practices & training for their staff (e.g. street cleaners, traffic wardens etc.) who are on the front line when they locate a weapon in the streets. A joint effort between all partners with community weapons sweeps helps reduce weapons on streets. 6 Monthly Update (February 2021) All testing purchasing is on hold due to COVID-19 restrictions. 12 Monthly Update (August 2021)	S)
REDUCING ACCESS TO WEAPONS		ty Weapon Sweeps including staff of partner agencies, e.g. LFB, roviders/estate managers, refuse collectors	Multi-agency working to reduce level of risk	Stephen Clayman/ Mark Long/ Jonathan Woodhams	MPS/LBBD	Ongoing	Ongoing				6 Monthly Update (February 2021) Community Weapon Sweeps are jointly co-ordinated with MPS and the council and included within regular days of action. Partners are engaged within the days of action and weapon sweeps. Additionally, joint high vis patrols are conducted for public reassurance. 12 Monthly Update (August 2021)	
	Responsib	ole retailer agreement/ scheme	Reduction in levels of serious violence and ASB offences	Stephen Clayman/ Mark Long	MPS	01 August 2020	Ongoing	LBBD	CLOSED		6 Monthly Update (June 2021) LBBD carried out a series of responsible retailer visits jointly with the Police in order to ask knife sellers to sign up to a voluntary code of conduct. The visits had a 100% take up rate. 12 Monthly Update (August 2021) Volunteer Police Cadets carry out regularly knife test purchae operations in KG to deter sales. Progress on responsible retailer agreement not known at time of writing.	
Ref Theme	Action No	Actions	Outcomes	Named CSP Lead	Lead organisation	Actions Start date	End date	Supporting organisation(s)		Progress		Document Reference RAG status
		nsure places of education are safe inclusive places to learn, that build ople's resilience and have a trauma informed approach	Improve knowledge and awareness to apply meaningful prevention services	Sharon White/ Kye Moore	LBBD	Ongoing	Ongoing	Schools	CLOSED		6 Monthly Update (February 2021) Embedding Trauma Informed Approach has been a focus for the council. The council commissioned and devlivered ABC Trauma informed training which was offered to all partners included all local schools. DSL meetings also address trauma informed responses and access to training. 12 Monthly Update (August 2021) Two local community organisations Spark2Life and Arc Theatre, trained in ABC trauma training with the local authority, have been delivering trauma training to the borough's schools. 33 schools in the borough have engaged in Thrive training, with three schools becoming Thrive ambassador schools. Resilience programmes have been made available for parents and carers following the third lockdown, Bounce Forward delivered to over 200 parents and carers in Spring term 2021 and planned for Autumn term 2021.	
	as per Saf	o include knife crime and youth violence within their safeguarding plans feguarding children and young people in education from knife crime sted guidance	Reduction in levels of serious violence and ASB offences	Sharon White	LBBD	Ongoing	Ongoing	Schools			Contact Mike Cullern 6 Monthly Update (February 2021) LBBD ask schools to complete a bi-annual safeguarding assessment (Due 2022). This will be included as an area for them to evidence going forward. A range of training offers and work schemes are picked up with schools via DSL and headteachers meeting to ensure schools work in partnership to safeguard young people.	
	moves in p	able partnership work to minimise school exclusions (and managed place of exclusions), create inclusive settings and support young people education, employment and training, with schools and academies policy reflecting the practice set out in DfE statutory guidance	Improved partnership working and information sharing	Sharon White	LBBD	Ongoing	Ongoing	Schools			6 Monthly Update (February 2021) Utilise the Sparking Purpose pilot (action 14). Utilise the Team around school (TAS) models pilot working to develop and integrate an approach with 3 primary schools through partnership working to minimise school exclusions.	
	alongside	cclusions data through local education arrangements and local authority partners, with clear processes and evidence of challenge where data or dicate exclusions do not align with statutory guidance.	I Identity data and	Sharon White	LBBD	Ongoing	Ongoing	Schools			6 Monthly Update (February 2021) Education team monitor local schools exclusions data and work with schools and pilots to support back into EET. Our Rapid Response programme works with secondary heads and council officers to reduce permenant exclusions by providing support.	
	5 children in bespoke to Work with	and attention to corporate parenting principles, and ensure support to care and care leavers, through diversion and preventative work that is the risk of them becoming involved in serious violence	Multi-agency working to reduce level of risk	April Bald	LBBD	Ongoing	Ongoing	N/A			6 Monthly Update (February 2021) LBBD had a visit from DFE national lead on care leavers, following this we have updated the coporate parenting plan and strengethened the partnership between YOS and corporate parenting services. E.g. resettlement panel which included corporate 6 Monthly Update (February 2021)	
	effectively prevent ha	r engage young people in diversionary activities and education and arm.	Increase in EET and uptake of positive diversionary programmes	April Bald	LBBD	Ongoing	Ongoing	N/A			Youth at Risk Matrix (YARM) have been providing sessions to parents and carers (Identifying criminial behaviours, teacher, pathway to prision) sessions are being offered across schools to enable them to work with parents and carers. Offer to be made availiable across social care. This links to SUSS work, engaging education around serious violence and the Parenting champions network, grant funding - LifeLine Projects. Ends March 2021.	
	including a based on I	and targeted evidence-based programmes delivered across schools, as part of PSHE offer (new SRE curriculum from September 2020), local safeguarding issues and trends, with mechanisms in place for within borough and across London to support schools to assess quality of	Improved partnership working and information sharing	Erik Stein/Kye Moore	LBBD	Ongoing	Ongoing	Schools			6 Monthly Update (February 2021) Healthy schools partnership delivering on DfE's Wellbeing for Education CPD programme. One thirds of schools have accessed, with further sessions planned. Healthy Schools work ongoing, including sessions around engaging parents. Current engagement = •40 schools have achieved a HS Bronze award	

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	8	Safer Schools Officers available to every school in the borough Multi-agency working to reduce level of risk	Stephen Clayman/ Mark Long	MPS	01 August 2020	Ongoing	Schools		6 Monthly Update (February 2021) Contact: CI Kevin Weeden Safer Schools Officers are currently in place across the EA BCU. They are available to schools across the boroughs. 12 Monthly Update (August 2021) Currently six vacancies across SSOs in EA BCU. Recruitment campaign ongoing.
	9	Explore the promotion of Safe Haven's across the borough Multi-agency working to reduce level of risk	Jade Hodgson	LBBD	Ongoing	Ongoing	N/A		6 Monthly Update (February 2021) Roll out of Safe Havens is still to be explored. Work is being done across services within the Council to explore Cultural Venues as Safe Spaces. This will be connected to the work of Safe Havens.
	10	Roll out of Street Doctors first aid sessions on "What to do if someone is bleeding" and "What to do if someone is unconscious" through YOS, schools and community interventions and services to increase prevention awareness in young people Multi-agency working to reduce level of risk	Jade Hodgson	LBBD	01 September 2020	31 March 2021	Street Doctors/ Schools/ Community Programmes		6 Monthly Update (February 2021) Currently have 21 sessions remaining, we are exploring virtual sessions on "What to do if someone is bleeding" with the YOS and commissioned providers.
	11	Promote local and PAN London campaigns in relation to serious violence and knife crime. E.g. MPS London Needs You Alive Campaign and local events being working and information delivered in communities across the borough.		LBBD	Ongoing	Ongoing	N/A		6 Monthly Update (February 2021) We work closely with police comms and jointly share content via social media channels, OWL and newsletters.
SAFEGUARDING AND EDUCATING YOUNG PEOPLE Recognising the importance of prevention and working alongside	12	Lost Hours is a campaign to tackle youth violence in Barking and Dagenham aimed at parents to take more responsibility for their children by knowing where they are and what they are up to. The borough wide campaign includes advertising on buses, at bus stops and train stations. We have produced a short film showcasing the effects of youth violence featuring two parents who have lost children to knife crime, a reformed young person who has been through the YOS and the owner of a boxing charity that aims to get young people off the streets. We will also be looking at creating translated materials.	Sam Hodges	LBBD	12 August 2020	Ongoing	N/A		6 Monthly Update (February 2021) Lost Hours launched in August 2020 and has had great success, with the short film reaching around 30,000 views. We have continued to promote the campaign and looking to launch with the schools with a Lost Hours Awareness Day on 24 March. This will include sending them a pack of materials including flyers, social media assets, editorial, posters and the film and asking them to share to parents. Lost Hours is also to be part of the Ben Kinsella Exhibition.
places of education	13	Supporting the transition from Primary to Secondary School, through programmes that introduce year 6 pupils to their new school and provide mentoring and pastoral support (e.g. Stepping Stones) Multi-agency working to reduce level of risk	Sharon White	LBBD	TBC	TBC	Schools		6 Monthly Update (February 2021) The council were awarded funding from VRU ending March 2022, to support Riverside school and transion period into secondary. Stepping stones tool circulated to all secondary schools to utilise. A working group has been set up to mointor and review delivery of transition including stepping stones tools. After schools programme in PRU to engage young people into diversonary actvities and mentoring provision avaiable for those ages leaving education.
	14	Sparking Purpose Pilot is a rehabilitation programme working with young people and families to prevent permanent exclusions of KS3 pupils who bring a weapon into schools. Increase in EET and uptake of positive diversionary programme.	Sharon White	LBBD	01 September 2020	01 July 2021	Schools		6 Monthly Update (February 2021) The Sparking Purpose pilot has been running effectively, 8 young people have gone through the programme, 5 currently at North Star aiming to get back into suitable EET. Pilot due to end March 2021. Schools will need to contribute to provision.
	15	Promote the use of knife wands in education establishments including Future Youth Zone Reduction in levels of serious violence and ASI offences		LBBD	Ongoing	Ongoing	N/A		6 Monthly Update (February 2021) Work is being done to set up local hubs for searching screening and confiscating framework (action 17).
	16	Serious Youth Violence an agenda item at local DSL/Headteacher fora at least annually Improved partnership working and information sharing	Sharon White	LBBD	Ongoing	Ongoing	N/A		6 Monthly Update (February 2021) Step Up Stay Safe (SUSS) is a standing agenda item on DSL meeting focusing on exclusions and serious youth violence. Additionally they head teachers meetings also consulted on SUSS and Lost Hours programmes
	17	Commission Excel Training Solutions to set 'Hubs' in 5 local schools to deliver half-day training in random searching, screening, and risk mitigation for possession of knives in school. Reduction in levels of serious violence and ASI offences	Charan Whita/ Kwal	LBBD	Ongoing	TBC	Schools	CLOSED	6 Monthly Update (February 2021) Excel Training Solutions (ETS) commissioning underway but facing challenges with delivering training to schools. ETS are working with the PRU to write good practice framework to help inform schools the process to searching, screening and confiscation. Good practice framework to be offered to all schools and training to be offered to upskill 5 hubs when suitable. 12 Monthly Update (August 2021) Excel solutions delivered a 'train the trainer' session to 10 Primary and Secondary schools in-person on June 29th, 2021 A borough-wide document on best practice searching and screening procedures was developed in conjunction with Excel solutions and Mayesbrook Park school, which will be accessible to all schools We are seeking advice on where to secure wands for the schools who took part
	18	Implement the developed "Step Up Stay Safe" approach to contextual safeguarding to address serious youth violence and exclusions. Step Up Stay Safe responds to local area needs by providing tiered support and interventions. The tiered approach consists of 1) Universal offer: To schools and families including Primary and secondary assemblies and school knife crime workshops including support into the Ben Kinsella Trust Exhibition for education support in addressing knife crime. 2) Targeted support: Providing group and individual work and interventions. 3) Intensive: Mentoring with families and young people, 4-12 week recovery toolkits. 4) Specialist: 4-12 week intensive programmes, YARM, targeted work with Old Bailey	B Kye Moore	LBBD	Ongoing	Ongoing	N/A		6 Monthly Update (February 2021) SUSS have commissioned services and support interventions. Phase 2 is looking to embed within communities and schools to widen the approach beyond professionals. Partnership meetings held to provide progress updates and collate reccomendations. SUSS links into wider programmes and interventions such as YARM, BKT, LCPF funded internvetions.
	19	Explore the commissioning of YourStance (Bharts) Trauma response training. Programme includes workshops and detached youthwork sessions on how to handle serious incidents which contains training on, CPR, Haemorrhage control Multi-agency working to reduce level of risk	Kye Moore	LBBD	Ongoing	Ongoing	N/A		Service will not be commissioned at this time due to limited funding available. Street Doctors are providing sessions to young people in the borough.
	20	Delivering gangs and exploitation awareness groups to parents and carers understanding the links between trauma, vulnerabilities and exploitation. Ongoing training for teachers to deliver gangs and exploitation awareness groups to parents and carers as part of an effective prevention offer for young people. Improved partnership working and information sharing		LBBD	Ongoing	Ongoing	N/A		6 Monthly Update (February 2021) Sessions delivered by MPS on gangs and exploitation awareness. This also links to training offers within YOS/YARM to teachers to work with parents and carers.
	21	Creation of multi-agency partner panel to monitor outcomes for all children remanded or sentenced to custody. Multi-agency working to reduce level of risk	Angie Fuller	LBBD	01 March 2021	Ongoing	All Partners		6 Monthly Update (February 2021) Resttlement panel is up and running, ToR and membership agreed. Update report to YOS board (CSP subgroup) in March 2021.
	22	A clear partnership response to identifying, assessing and responding to extra- familial harm is documented within local strategies and tools are available for practitioners to work in a contextual way to safeguarding children. Multi-agency working to reduce level of risk	Angie Fuller	LBBD	Ongoing	Ongoing	All Partners		6 Monthly Update (February 2021) LBBD continue to work with University Of Bedfordshire to run pilots and testing tools needed to embed a contextual safeguarding approach across the partnership.

	23	Bespoke support for students in PRU's/AP including mentoring and transition back into mainstream education or on to further education, training, employment.	Increase in EET and uptake of positive diversionary programme	Angie Fuller	LBBD	01 September 2020	31 March 2021	PRU/ Spark2Life		6 Monthly Update (February 2021) Mentoring provision delivered by Spark2Life is now being offered to young people identified in the PRU. Provision is funded until March 2021 via LCPF 2020/21 funding.		
	24	LifeLine Projects to provide mentoring in 9 secondary schools working for students identified as being on the edge of SYV or criminal exploitation.	Reduction in levels of serious violence and ASI offences	B Nathan Singleton	LifeLine Projects	Ongoing	Ongoing	Schools		6 Monthly Update (February 2021) SW!TCH Lives Mentoring currently being delivered in the following 10 Schools; Barking Abbey, Dagenham Park, Eastbrook, Eastbury, Greatfields, Jo Richardson, Riverside, Robert Clack, Sydney Russell, Warren.		
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Theme	Action No	Actions	Outcomes	Named CSP Lead	Lead organisation	Start date	End date	Supporting organisation(s)	Progress	Comment	Reference(RAG s	status
	1	CSP to work with communities to reduce violence, including the VCS, with appropriate programmes of community involvement, capacity building and regular engagement. Bring together local organisations who provide interventions for individuals, families and communities to develop a local network that improves the co-ordination of support to those vulnerable to or at risk of serious violence and knife crime.		Pip Salvador- Jones	CAB	Ongoing	Ongoing	All Partners		Contact: loannis Mathioudakis a. Prevent and BRC training has been completed and has provided training regarding counter-extremism, radicalisation and hate crime to more than 80 people in the borough. On the top of that Hate crime research is undergoing with surveys which have been distributed to a variety of stakeholders and their networks in the Borough. There are discussion about continuing BRC training within 2021. b. Capacity building of YLF local network organisations is ongoing. Lockdown restrictions has had an impact and there are more than 4 capacity building activities on hold. Capacity building activities will be re-activated and offered to the YLF network organisations once restrictions ease. c. Lobbying on behalf of the YLF Local Network organisations is ongoing and takes place once a month when meeting with GLA and other YLF Local networks coordinators where YLF grantees organisation's work and any other issues are discussed. d. Provide support on how to promote their work in the local community and our network is ongoing. Accomplishments are communicated via our social media pages and our newsletters within our entire network. e. Create a series of mini-conferences/gatherings among various stakeholders in order to discuss and create action plans has been temporarily paused due to Covid-19 regathering restrictions. There are multiple online discussion with various stakeholders at the moment but our target is to gather stakeholders together as soon as the lockdown restrictions are eased.		
	2	Community Tensions Monitoring - Assessment by MPS to be supported and informed by CSP partners so it is based on multi-agency data	Identify data and intelligence to inform services response to serious violence	Stephen Clayman/ Mark Long	MPS	01 August 2020	Ongoing	LBBD	CLOSED	6 Monthly Update (February 2021) ommunity Impact Assessments take place regularly to identify tensions within our communities. These are conducted at a local and pan-London level. These assessments are shared with partners to identify any risk and threat to our communities ensuring that these are mitigated with joint partnership working. 12 Monthly Update (August 2021) Faith and tension reports produced weekly using MPS and community intelligence. Currently still not fully linked into council intelligence. Attempted to progress this by facilitating data access for council staff but ISSU informed us that this is no longer possible in the short to medium term. Will seek altenate solution.		
WORKING WITH COMMUNITIES AND NEIGHBOURHOOD S TO REDUCE VIOLENCE	3	Facilitate community involvement in Stop & Search - including the monitoring of S60 by community representatives and including a standing agenda item at Safer Neighbourhood Boards	Improved partnership working and information sharing	Stephen Clayman/ Mark Long/Stephen Thompson	MPS/ SNB	01 August 2020	Ongoing	N/A	CLOSED	6 Monthly Update (February 2021) MPS Contact: CI Kevin Weeden - At the point of a S60 being authorised, community involvement is sought to help mitigate a huge impact to the community. This conversation is details in the authorising officers rationale when authorising 12 Monthly Update (August 2021) CMGs in place for all three Boroughs. These meet regularly. Most recent was Redbridge on 29/07/2021. At these all S.60s are reviewed by the community. S.60 is also an agenda item on all SNBs. SNBs all met in w/c 14/06/2021 and w/c 21/06/2021. Partners message process is in place for all S.60s and S&S Insp. consults with partners for any pre-planned s.60 and post incident for any spontaneous. Last S.60 on BCU was in April 2021.		
	4	Consider applying to the VRU critical incident fund, for a small one off funding grant to directly support communities in the aftermath of a serious incident of violence	Reduction in repeat victimisation	Andy Opie	LBBD	Ongoing	Ongoing	N/A		6 Monthly Update (February 2021) Funding taken into considering when critical incidents happen across the borough.		
	5	Promote Fearless contract as a crime information source and option for providing information about violence anonymously https://www.fearless.org/en	Reduction in levels of serious violence and ASI offences	B Sharon White	LBBD	Ongoing	31 December 2020	N/A		6 Monthly Update (February 2021) Fearless are developing an LBBD dedicated call to action campaign launching 24 March across all socia media platforms in conjunction with LBBD comms to give information on exploitation. Link in with schools and future youth zone.		
	6	Develop/re-instate a local Business Watch that works with the partnership in address serious violence in Barking and Dagenham.	Improved partnership working and information sharing	Jonathan Woodhams	LBBD	TBC	Ongoing	MPS		6 Monthly Update (February 2021) New Barking Town Centre Manager post to be introduced within BeFirst, responsibility will move to BeFirst once post is in place. Business Watch is being explored to run virtually, 2-3 meetings held pre covid. Work being done with local businesses on contextual safeguarding where young people frequent to recognise the signs of exploitation and criminiality. Information includes where to refer/direct to.		
	7	Continue the roll out of local Neighbourhood Watch to ensure residents can support communities to stay safe. Utilise the OWL online system to share intelligence to communities	Improved partnership working and information sharing		LBBD	Ongoing	Ongoing	MPS		6 Monthly Update (February 2021) This work is ongoing, Neighbourhood Watch meetings are held 8-12 weekly and information and advice is being circulated via OWL.		
Ref	8	Identifying areas that are crime hotspots and working with partners and stakeholders to improve areas through designing out crime.	Identify data and intelligence to inform services response to serious violence	Jonathan Woodhams	LBBD	Ongoing	Ongoing	All Partners		Piloting work with Street Space to look at perceptions of safety and ASB working with residents to review impacts and how areas can be designed to improve perceptions of safety and reduce ASB. Safer Streets Fund avaiabile to apply for with a focus of designing out crime looking at CCTV, visibility of enforcement. Design out crime visits conducted via Enforcement where areas are identified as ASB/crime hotspots with MPS support. Working with MPS/tri-borough TTCG to identify hotspots around MOPAC priorities, links with MPS design out crime. Monitored through IVOLT and Barking Town Centre meetings.		

Actions

Theme	Action No	Actions	Outcomes	Named CSP Lead	Lead organisation	Start date	End date	Supporting organisation(s)	Progress	Comment	Document Reference(s)
	1	To have a multi-agency assessment and referral process through a Multi-Agency Safeguarding Hub or Concern Hub, with full partner sign-off of terms of reference and operating model.	Multi-agency working to reduce level of risk	April Bald/ Stephen Clayman/ Mark Long	LBBD/ MPS	01 August 2020	n/a	Relevant agencies		MPS Contact: DSU John Carroll 6 Monthly Update (February 2021) LBBD have an established MASH with extensive partner buy-in, signed up to ISA. Stregnething the partnerships and updating the threshold document which will firmly include risks to young people. Through the contextual safeguarding pilot we are reviewing processes and referrals into MASH and testing peer assessment tool with complex strat and assessment service. 12 Monthly Update (August 2021) MPS - Multi-agency information sharing continueto reduce risk. MPS has launched an internal reivew (in consultation with partners) of its MASH governance arrangements and information sharing and joint working processes. This will consider both adult and child safeguarding referral mechanisms. The reivew is due to conclude in December 2021 and has the aspiration if improving the quality of police referrals and risk assessments.	
	2	Local Safeguarding partners to ensure all young victims of violence and those vulnerable to exploitation, are referred to appropriate packages of support across both statutory and voluntary provision. This could include to the London Victim and Witnesses Service which supports victims and witnesses of crime in London to cope and recover from their experiences.	Reduction in repeat victimisation	April Bald/ Stephen Clayman/ Mark Long	LBBD/ MPS	01 August 2020	n/a	Victim Support		MPS Contact: DSU John Carroll 6 Monthly Update (February 2021) All victims of crime including young people are referred to external partnership agencies to help them cope following being a victim of a crime. VCOP adhered to and monitored on CRIS. Referral pathways and thresholds into the MASH are established. Through Contextual Safeguarding and Exploitation strategic group we are ensuring that there is coordinated commissioning of packages of support from universal to statutory level. 12 Monhtly Update (August 2021) MPS - The above continues to be accurate however the BCU has implemented a new victims satisfaction board which is overseeing and driving improvements in the police approach to delivering a victim focused approach. Tis provides an opportunity for increased scrutiny of the nature and quality of the service provided to children who are victims of crime or exploitation.	
	3	Young victims of violence to have a trauma informed needs assessment, with referral to CAHMS where the assessment determines that to be appropriate	Reduction in repeat victimisation	Stephen Clayman/ Mark Long	MPS	01 August 2020	n/a	LBBD		Contact: DCI Seb Adjei-Addoh - Taken as an action from TTCG, the MPS continue to make referrals to CAHMS for those that are suitable. 6 Monthly Update (March 2021) We have aligned our safeguarding of young victims to the 'working together' document with strategy meetings attended by our Gangs or CCE teams in order to decide across agencies what sort of safeguarding provisions are most appropriate. This process encapsulates referrals to CAMHS with that needs assessment. Supporting victims of violence. 12 Monthly Update (August 2021) Ongoing as BAU	
	4	London Trauma and A&E centres to provide safeguarding information to local partnerships through an agreed referral mechanism and hence maximise opportunities for "teachable moments" and rapid service referral/support	Identify data and intelligence to inform services response to serious violence	St Giles Trust	St Giles Trust	Ongoing	Ongoing	N/A		Contact: Ebony Pinnock Jade Hodgson emailed St Giles Trust on 29 October 2020. Followed up on 18 January 2021. Jade to follow up with MOPAC.	,
SUPPORTING VICTIMS OF VIOLENCE AND VULNERABILITY Ensuring co-	5	Provide front line staff within partner agencies with trauma and attachment training, in order to support practitioners working with young people to understand the 'Trauma Informed Approach'. This approach informs staff of how trauma in early life may affect current behaviour.	Improve knowledge and awareness to apply meaningful prevention services	Jade Hodgson	LBBD	Ongoing	Ongoing	N/A		6 Monthly Update (February 2021) Online ABC Trauma Informed Training to be scheduled, request to provide training offer to EGYV.	
ordinated referral and support to victims and those who are vulnerable	6	Commission and deliver County Lines Screening to frontline professionals across the EAST BCU to improve awareness and signs of exploitation	Improve knowledge and awareness to apply meaningful prevention services	Jade Hodgson	LBBD	01 October 2020	31 October 2020	N/A		6 Monthly Update (February 2021) County Lines training delivered by Henry Blake was commissioned for professional across the East BCU, 10 sessions were delivered at Broadway Theatre at the start of 2020 with 520 attending prior to COVID-19. Following COVID 8 sessions were hosted via MS teams with 271 attending. Sessions include a short screening produced by Henry Blake followed by a workshop style to discuss signs, responsibilities and support that can be provided to young people at risk of exploitation.	
	7	DVHRs to be completed where appropriate and action plans to be reviewed annually.	Reduction in repeat victimisation	Hazel North- Stephens	LBBD	Ongoing	Ongoing	All Partners	CLOSED	6 Monthly Update (February 2021) DHVR are completed were appropriate and action plans monitored via MARAC steering group and fed into CSP board to provide updates on delivery. Co-ordination between partnership forums where required. 12 Monthly Update (August 2021) Action remains the same	
	8	Modern Day Slavery statement to be reviewed annually and training to be delivered, complementing existing training in gangs/exploitation and domestic abuse.	Improved partnership working and information sharing	Hazel North- Stephens	LBBD	Ongoing	Ongoing	N/A	CLOSED	6 Monthly Update (February 2021) Modern day slavery statement reviewed and presented to cabinet in January 2021. Training has been delivered but need to explore a co-ordinated approach to training. Engage Policy and Participation. 12 Monthly Update (August 2021) B&D have been awarded the contract for the NRM decision making pilot by the home office. A co-ordinator has been employed into the post.	
	9	Review referral data to the VS LVWS & CYP teams in order to focus activity appropriately on those groups that are currently under represented by referrals to VS but are disproportionally affected by crime	Reduction in repeat victimisation	Laurence Piemonte	Victim Support	Ongoing	Ongoing	N/A		6 Monthly Update (February 2021) This financial year Victim Support have been working with the MPS to improve the quality of ethnicity data that is receive through the Automatic Data Transfer process. In Q3 Victim Support began receiving self-defined ethnicity data and not officer defined data, this maps in to the case management system and will enable Victim Support to understand better the ethnicity of referrals received in to the LVWS and CYP services.	

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		Vork with partners including the LVWS to increase referrals in to the VS CYP	Reduction in levels of offending/ repeat offending	Laurence Piemonte	Victim Support	Ongoing	Ongoing	All Partners			Referrals in to the CYP team have been affected this financial year due to the impact of Covid, particularly the closure of schools and more limited opportunities for face to face work. Despite this referrals in to the CYP service have seen a 5.71% increase between Q3 19/20 and Q3 20/21. To ensure children and young people receive support they need during the impact of Covid, the CYP caseworkers and Youth Advocates have been providing virtual indirect support to under 13 year olds through their parent / carer and for those 13 and over virtual support session have been developed and are working well. In addition to this the CYP service has developed walk and talk sessions for 13 and above years olds, when schools are closed to deliver face to face support if it is assessed as essential that young person requires face to face, as otherwise they would disengage in the service.	
	pa wo 11 the	o work with the MPS and BTP to increase referrals from specific crime types articularly those that involve violent crime or the use of a bladed article OR To rork with community and grassroots organisations to increase referrals from nose communities currently under represented both in terms of reporting crime and in accessing support services	Identify data and intelligence to inform services response to serious violence	Laurence Piemonte	Victim Support	Ongoing	Ongoing	MPS/ BTP			6 Monthly Update (February 2021) In terms of more serious crime types Victim Support have seen a 8.58% increase in referrals in the 12-months between January 20 and December 20. In terms of working with community and grassroots organisations to increase referrals from under represented communities challenges have arisen due to the impact of Covid on engagement and partnership building therefore Victim Suppoort are adapting their community engagement in line with London restrictions.	
Ref	Action					Actions		Supporting			Document	Risk
Theme	No	Actions	Outcomes	Named CSP Lead	Lead organisation	Start date	End date	Supporting organisation(s)		Progress	Comment Reference(R	AG status
		re-court and post conviction violent crime offenders to be provided with bespoke ommunity sentence interventions	Reduction in levels of offending/ repeat offending	Antony Rose/ Stephen Clayman/ Mark Long	NPS/MPS	01 August 2020	Ongoing		CLOSED		Contact: Supt Jude Beehag-Fisher 6 Monthly Update (March 2021) Investigators continue to put in place relevant conditions forward to the courts precourt and post-convictions. These can include CBO's, SHPO's and victim impact statements 12 Monthly Update (August 2021) Action remains the same	
	ac loc M 2 ar cc ac	revelop a local schedule/interactive map of interventions that are available cross the borough that includes service area, ward, type of service, cost, ocation. Mapping to include available services including VRU LCPF programmes, IOPAC LCPF funded interventions, VRU grassroots funded projects, Rescue and Response, potentially drawing on London Gangs Exit, services commissioned through the Young Londoners Fund, as well as CSP statutory gencies. Interactive mapping link to the boroughs Lost Hours campaign.	Improve knowledge and awareness to apply meaningful prevention services	Jade Hodgson	LBBD	TBC	TBC	N/A			An interactive tool has been developed to be launched as part of Lost Hours. This includes council, grant and external funded programmes across the borough. Map can be filtered by age, cost, locality and type and level of service. AIM to launch at the same time as opening of BKT.	
	a or mo 3 co mo ev	nentoring with a focus on serious violence, knife crime, CSF which have been	Increase in EET and	. Jage Hoogson	LBBD	TBC	31 March 2021	N/A			6 Monthly Update (February 2021) Arc Theatre, BoxUp Crime, Future MOLDS, LifeLine Projects, Studio3Arts, Spark2Life (Intensive Intervention) are all delivering services to CYP across the borough funded via the 2020/21 LCPF grant.	
	4 that into ch	ntervention approach aimed at preventing young people from making the wrong hoices and helping them to stay safe and free from knife crime.	Reduction in levels of serious violence and ASB offences and Multiagency working to reduce level of	Jade Hodgson	LBBD	01 October 2020	Ongoing	The Ben Kinsella Trust			6 Monthly Update (February 2021) The development of the exhibition is ongoing. We aim to start contractual works in February. Engagement meetings have taken place with schools and we are working with community members to build in local stories and will also link in the councils Lost	
	5 de	Leview local county lines profile completed by Rescue and Response to etermine individuals have been identified, what schools, interventions and ervices are in place for those individuals and what onward referrals have been hade for this cohort	Identify data and intelligence to inform services response to serious violence	Angie Fuller	LBBD	Ongoing	Ongoing	Rescue and Response			6 Monthly Update (February 2021) Ongoing reviews of the Resuce and Response cohort are conducted and monthly reporting into the Criminal Exploitation Group (CEG). Any young person identified on the cohort offered a package of support if not engaged with a service.	
	6 ac	y schools (primary and secondary) as high risk of becoming involved in the riminal justice system. The YARM is accessible for all schools to refer into and	Reduction in levels of serious violence and ASB offences and Multiagency working to reduce level of risk	Angie Fuller	LBBD	Ongoing	Ongoing	Schools			Expansion into Primary has completed, 8 workers in post delivering internvetion support into both Primary and Secondary schools. The YARM provision is accessible for all schools to refer into. Offer includes 1:1 support, workshops and assemblies.	
POSITIVE DIVERSION FROM VIOLENCE Recognising that	7	oung offenders to have RO/YRO conditions/requirements tailored to the nature f the violence offending and service provision available locally through the YOT	Reduction in levels of offending/ repeat offending	Angie Fuller	LBBD	Ongoing	Ongoing	N/A			6 Monthly Update (February 2021) This is ongoing work and embedded in day to day work under the YOS. Links and connections with Community Safety partners, MPS around injunctions and CBOs as well as requirements on statutory orders. YOS Board (CSP subgroup) ensure appropriate provision to ensure conditions and requirements are applied.	
young people should be offered interventions which	8 kn	RC/NPS bespoke license conditions to be applied and include GPS tagging for nife crime offenders being released from prison on licence. The licence onditions are to include opportunities for training and employment. IPS to issue letters to those charged/involved in knife crime, warning them of the	Reduction in levels of offending/ repeat offending	Antony Rose/ Lucy Satchell-Day	NPS/ CRC	Ongoing	Ongoing	N/A			6 Monthly Update (February 2021) Emailed Antony Rose and Lucy Satchell-Day 12 Monthly Update (August 2021)	
help them move away from criminality	9 pa	angers and of the threat to their liberty if convicted. A similar letter will be sent to arents of those under 18, inviting them to a meeting to explore how we can work ogether in preventing their child's involvement in knife crime.	Reduction in levels of offending/ repeat offending	Stephen Clayman/ Mark Long	MPS	01 August 2020	Ongoing	N/A	CLOSED		This was implemeted via a central Violence Supression decision and is now BAU across the MPS.	
	10 Th pe (D	broup intervention programmes (available to both NPS and CRC service users) his includes safer streets a bespoke intervention targeted at working with erpetrators of knife crime and a suite of accredited programmes such as BBR DV) and resolve (looking at violent offending)	Reduction in levels of offending/ repeat offending	Lucy Satchell-Day	CRC	Ongoing	Ongoing	NPS			6 Monthly Update (February 2021) Emailed Lucy Satchell-Day	
	11 kn	RC/NPS bespoke license conditions to be applied and include GPS tagging for nife crime offenders being released from prison on licence. The licence	Reduction in levels of offending/ repeat	Antony Rose/ Lucy Satchell-Day	NPS/ CRC	Ongoing	Ongoing	N/A			DUPLICATE TO ACTION 7	
	Co	commission effective perpetrator interventions for those who use abusive ehaviours in the domestic context.	Reduction in levels of offending/ repeat offending and reduction in repeat victimisation	Hazel North-	LBBD	Ongoing	Ongoing	N/A	CLOSED		6 Monthly Update (February 2021) Commissioning perpetrator pilot is underway (internvetion and accommodation offer), demand for service is high. No sustainiable plan in place following end of funding until March 2021 To be flagged at March CSP Board. Funding via LCPF 2020/21 funded 3 spaces at Foyer Home Office funding and LCPF 2021/22 - funds 10 accommodation offers. Delivery has been impacted by delays with grant agreeement. Currently exploring accommodations offers in HMOs. 12 Monthly Update (August 2021) The perpetrator pilot is going well and we are awaiting confirmation from MOPAC in relation to funding. Participants in the ReMove abuse pilot have not committed any incidents whilst participating in the programme. An evaluation of the effectiveness of the programme is being undertaken and will be shared once completed.	

13	Young Londoners Fund - Increasing detached outreach offer through street based mentoring with qualified and experienced street workers, working intensively with disengaged young people delivering an enterprise development programme for young people, a community leader's programme and an accredited mentor programme alongside half-day workshop related to communicating in a trauma-informed way, for local businesses, faith leaders, parents/carers and other community members.		LBBD	Ongoing	Ongoing	N/A	6 Monthly Update (February 2021) YLF programme engaged 641 young people in the first year of delivery including 623 via detached work. YLF work focuses on detached outreach, mentoring. Groundbreakers programme successfully developing entrepreneurship skills in young people. Young people's steering group in place to shape future delivery post-lockdown.
14	Provide a suit of positive activities across the borough during school holidays and within the missing hours for targeted young people at risk of SYV.	Reduction in levels of serious violence and ASB offences and Increase in EET and uptake of positive diversionary programmes	LifeLine Projects	Ongoing	Ongoing	N/A CLOSED	6 Monthly Update (February 2021) LifeLine are currently providing 15 activities a week across the borough. 6 of these are delivered remotely across multiple boroughs. The remaining 9 activities are out sessions targeting hotspots. 12 Monthly Update (August 2021) Over the 6 weeks holidays LifeLine will deliver at least 4 detached sessions per week in addition to the 2 weekly outreach sessions delivered through the LCPF. Over the summer the team are also delivering 3 residential programmes and 31 positive activities. During term time we have 6 positive activites running across the borough on a weekly basis.